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TCS-1739-64/KH
Copy 1

13 April 1964

MEMORANDUM FOR: Executive Director, NPIC

SUBJECT : Operations Staff Monthly Report - March 1964

1. GENERAL

a. In a telephone conversation with Col. Thorpe (SAC), Mr. Lundahl agreed that NPIC would plot the coverage of the strategic hamlets, achieved by selected (feminine-named) Lucky Dragon missions in South Vietnam. A number of long-distance calls with SAC and a cable failed to produce the required understanding of the requirement, SAC was asked to send someone to NPIC with detailed instructions and the appropriate grid system to be employed. Col. C. Lewis immediately arrived, discussed this problem in detail with TID and representatives of the Operations Staff so that a complete understanding of the requirement was achieved.

b. A meeting was held with representatives of NRO and DD/S&T to discuss coverage by mission 4006 for a special briefing to be conducted by DD/S&T. In addition arrangements were made for these people to discuss with TID representatives the coverage achieved by mission 4006 as compared with targets programmed into the collection system.

c. During the week of 9-13 March, [redacted] (P&DS) visited the West Coast. The purpose of the visit was to coordinate with Houston-Fearless Corp., 15th RTS and the USAF the removal from March Field (15 RTS) of the HTA 5 processor and its installation in the proposed clean room at Houston-Fearless. Discussions were also held regarding the continuing modification and improvement of the processor, particularly the use of air and liquid bearings in this equipment.

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GROUP 1
Excluded from automatic downgrading and declassification

HANDLE VIA TALENT-
KEYHOLE CHANNELS
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TCS-1739-64/KH

SUBJECT: Operations Staff Monthly Report - March 1964

d. Considerable effort was devoted in assisting DD/S&T [redacted] in the production of an appropriately sanitized version of the Drell Committee report for release to contractors. PSD produced 10 photostat copies of this publication. 50X1

e. Due to the increased mission activity in Southeast Asia and the resulting film duplication problems, action was taken to coordinate an agreement between the DDI and DD/S&T to stop duplication of these missions [redacted] It was agreed, however, that a copy of the Lazy Daisy IPIRs would be sent [redacted] and based upon these, selected prints would be produced by NPIC on request. 50X1 50X1

f. At the request of NSA, arranged for the recall and destruction of a number of ZARF reports [redacted] 50X1

g. During the month, considerable cable traffic from DIA to the field contained ever-changing film duplication requirements on Lucky Dragon and Lazy Daisy missions. Since the requirements levied on the field were so voluminous it soon became apparent that NRO could not supply the field with film, chemicals, etc., in sufficient quantities to handle this work load. A backlog developed and NRO advised DIA and NPIC that each would have to produce some of its own duplicates. We immediately took the position that mass duplication was not the responsibility of NPIC and recommended that either NAVPIC (NAVRECONTECHSUPPCEN) or Eastman Kodak be used. As a result, NRO directed that AFSPPL at Westover produce the duplicates for DIA and NPIC.

h. Four (4) orientation briefings and tours were conducted during March averaging about three hours each. Those briefed were:

1. Mr. Thomas Finney (ACIC)
2. [redacted] 50X1
3. Lt. Col. Lewis (SAC)
4. Brig. Gen. Hayes and Col. Rawls (GIMRADA)

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TCS-1739-64/KH

SUBJECT: Operations Staff Monthly Report - March 1964

i. Gray phone expansion plans were finalized and turned over to the Administrative Staff for implementation. All future alteration plans are to be handled by the Administrative Staff.

j. The following papers or instructions were prepared, coordinated and issued:

1. Request for Special Communications Authority for the handling of CIA/PID cable traffic through AFSSO channels (To OSA/DDS&T.

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3. Memorandum Request for Film Duplicates recommendation addition of CIA/PID to film duplication requirements for KEYHOLE materials. (For COMOR)

4. Comments on paper dealing with support provided by State and DIA to CIA (Asst for DDI - Management).

5. Memorandum as to Authorized Recipients for COMINT Material (For DDI Security Staff).

6. Revision of Operations Staff Security Check Procedures (For SB/AS).

2. OPERATIONS COORDINATION BRANCH

a. This Branch processed 116 National Photo Interpretation, 57 National Non-PI and 209 Support/Service requirements. (See Annexes B and C for details.) This represents a 49% increase in the total number of requirements processed over February.

b. Considerable time and effort was devoted to operational liaison and mission monitoring due to the step up of satellite and U-2 collection activities. (See Annex A) In order to adequately monitor the various types of missions, it was necessary for OCB personnel to

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SUBJECT: Operations Staff Monthly Report - March 1964

make 20 trips to OSA and 6 trips to NRO.

c. A total of 257 cables were prepared, processed and dispatched during the month and 617 were received in the NPIC Communications Center. This represents about a 53% increase over February in total activity for the communicators. OCB also received 1133 cables (a 19% increase over February) from the CIA Cable Secretariat which required review for NPIC action and proper routing.

d. The Branch continued to produce daily reports on the status of Missions Being Processed, weekly Weekend Duty Rosters, and Agenda and Minutes of the Advisory Committee.

3. PROGRAM ANALYSIS BRANCH

March was the third month of operation of this manpower accounting system. Much progress was made in the refinement of procedures as well as in computer programming. Considerable effort was spent in ensuring that the program analysis system is compatible with the format devised during the management survey. On 20 March, [redacted] made a 30 minute presentation on the status and capabilities of the system at the Staff Meeting. At present a staff study is being prepared as to the status of the program analysis system together with a request to continue it as a permanent operation of the Center. (See Annex D for preliminary summary of manpower utilization during March.) 50X1

4. BRIEFING BRANCH

a. Briefings were presented or supported by personnel of the Branch in the Center's Briefing Room on 12 occasions during the month.

[redacted] 50X1

b. With the assistance of Center components, the following vugraph briefing packets were produced for the Director:

(1) Cuba Activity Summary - 1963
(2) SA-3 SAM Sites, USSR

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TCS-1739-64/KH

SUBJECT: Operations Staff Monthly Report - March 1964

5. SUPPORT BRANCH

This Branch continued to provide a high level of support to PAG. As in past months, the teleprompter room was used extensively during the month; e. g., 3 motion pictures were screened, 17 meetings (GMAIC, JAEIC, etc.) were held and 19 telemated briefings were given in which the teleprompter equipment was utilized.

6. Attached are several charts which show comparisons for the past six months on the following subjects:

a. Annex A - Mission Inputs
b. Annex B - Requirements Analysis
c. Annex C - Projects Status Report
d. Annex D - Manpower Distribution

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Assistant for Operations, NPIC

Distribution:
Cys 1 & 2 - Executive Director, NPIC
3 - OCB/OS/NPIC
4 - PAB/OS/NPIC
5 & 6 - C/OS/NPIC

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MISSION INPUTS

1 October 1963 - 31 March 1964

Satellite (Usable take)	OCT		NOV		DEC		JAN		FEB		MAR		Total for Reporting Period	
	Msn	Foot	Msn	Foot	Msn	Foot	Msn	Foot	Msn	Foot	Msn	Foot	Msn	Foot
KH-4					1	15,270							1	15,270
J KH-4									1	38,989			1	38,989
KH-7	1	756							1	372	1	1,284	3	2,412
TOTAL	1	756	0	0	1	15,270	0	0	2	39,361	1	1,284	5	56,671
Satellite (non-usable take)														
KH-4			2										2	
J KH-4											1		1	
KH-7					1								1	
TOTAL	0		2		1		0		0		1		4	
Aircraft														
[redacted]	27	165,036	21	128,116	18	116,423	21	143,539	25	181,558	25	182,013	137	916,685
	2	18,745									1	11,316	3	30,061
	3	20,067	3	22,300							1	10,632	7	52,999
	2	22,359	1	11,160	1	3,963			2	17,874	10	69,820	16	125,176
					4	35,654							4	35,654
					1	3,287	1	6,234			*see footnote		2	9,521
					2	22,866							2	22,866
TOTAL	34	226,207	25	161,576	26	182,193	22	149,773	27	199,432	37	273,781	171	1,192,962
MONTHLY TOTAL	35	226,963	27	161,576	28	197,463	22	149,773	29	238,793	39	275,065	180	1,249,633

*These totals do not include the 47 SAC Lucky Dragon missions flown during March. Total film footage is not yet available due to the delay in film reaching NPIC

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ANNEX B
TCS-1739-64/KH

REQUIREMENTS ANALYSIS

I. National PI Production Requirements

	Oct	Nov	Dec	Jan	Feb	Mar
CIA	23	4	0	18	8	26
DIA	4	1	6	8	2	3
NSA	3	2	0	3	0	4
NRO	0	1	0	0	0	1
NPIC	84	79	66	113	78	119
NAVY	0	1	0	0	0	0
AF	0	0	0	0	1	0
ARMY	1	0	0	0	0	0
GMAIC	0	0	0	0	0	14
SIC	0	0	0	0	0	1
SAC	0	0	0	0	0	5
Totals	115	88	72	142	89	173

II. Support/Service Requirements - Receipts

CIA	174	114	146
NPIC	109	22	27
DIA	36	16	20
NSA	23	12	12
ARMY	3	0	0
NAVY	1	1	0
AF	1	1	0
COMOR	1	1	0
NRO	1	2	1
AEC	1	1	1
SAC	0	0	2
Totals	350	170	209

III. Totals - Requirements Processed

492	259	382

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ANNEX B
TCS-1739-64/KH

V. Analysis of Trends

a. All 119 NPIC originated requirements were in direct response to USIB requirements. Their breakdown is as follows:

(1) 53 1st Phase Mission Reports
(2) 11 MCI's
(3) 1 Mission Aid (Briefing Boards)
(4) 2 Detailed Reports
(5) 52 Non-PI Mission Oriented Tasks

The considerable increase in requirements was primarily due to two factors. First, the step-up in flying activity in Southeast Asia considerably increased the number of 1st phase requirements, secondly, we are now charging each updating of the Black Book to GMAIC with separate "N" numbers instead of indefinitely carrying an "Open Ended" project.

b. NPIC Divisions and Staffs have apparently stabilized on the number of submissions of support/service requirements. However, the rise and fall of totals within this category, will in the future, probably be controlled by the work loads levied on the CIA and DIA Departmental Units.

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ANNEX C
TCS-1739-64/KH

PROJECTS STATUS REPORT

I. National PI Production

	Oct	Nov	Dec	Jan	Feb	Mar
No. Established During Month	125	84	76	136	86	169
No. Completed During Month	117	83	101	78	167	105
No. Cancelled During Month	2	4	2	2	6	0
No. on Hand at End of Month	233	230	203	259	172	236

II. Support to Departmental PI

No. Established During Month	(Figures for Oct - Feb not available)	122
No. Completed During Month		58
No. Cancelled During Month		0
No. on Hand at End of Month	121	185

III. Non-PI Services

No. Established During Month	(Figures for Oct - Feb not available)	96
No. Completed During Month		21
No. Cancelled During Month		0
No. on Hand at End of Month	183	258

TOP SECRET

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ANNEX C
TCS-1739-64/KH

IV. Analysis of Trends

It should be noted that the three categories above coincide with those used in the management survey.

There was decided increase (96% over February) in the number of national PI production projects established and a reduction (37% from February) of project completions which resulted in a net increase of projects on hand at the end of the reporting period. Although this figure is the second highest during the past six months there is no cause for concern as many projects were nearly completed at the end of this reporting cycle and it is reported that we are meeting all deadlines levied by the requester.

Insufficient data over several months period preclude any analysis of the situation with regard to support to departmental PI and non-PI services.

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Annex D to
TCS-1739-64/KH

MANPOWER DISTRIBUTION, NPIC BY COMPONENT
(In Manhours)

	RT	OT
Operating Component Time		
Project Time		
Specific Project Time		
PAG		
CSD		
PD		
PSD		
TID		
Total		
General Project Time		
PAG		
CSD		
PD		
PSD		
TID		
Total		
Total Project Time		
Admin and Other		
General Operations		
PAG		
CSD		
PD		
PSD		
TID		
Total		
Leave		
PAG		
CSD		
PD		
PSD		
TID		
Total		
Total Operating Component Time		

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Annex D to
TCS-1739-64/KH

O/Director and Staff Time

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O/DIR	
ADMIN Staff	
OPS Staff	
P&D Staff	
Total O/DIR and Staff	
Total NPIC Time	

MANPOWER DISTRIBUTION--Direction of Effort
(In Manhours)

50X1

Project Time	RT	OT
National PI Projects		
Support to Dept. PI Projects		
Non PI Services Projects		
Total Project Time		
General Operations		
Operating Components		
* O/DIR and Staff		
Total General Operations		
Total NPIC Time		

* Leave not separated out

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